

Full year results presentation

For the year ended 31 March 2026

02 June 2026



Expectations delivered

Dev Dhiman
CEO



GBG at a glance

Our purpose

We're enabling safe and rewarding digital lives for genuine people, everywhere.

What we deliver

GBG is the AI trust intelligence platform.

We turn billions of interactions across people, places and businesses into the signals that power the decisions businesses act on to drive and protect growth.

Who we deliver it for



Identity fraud is evolving at speed in a \$50bn¹ market

Customers are asking us to solve new challenges, accelerated by AI

Acceleration of structural drivers



Explosion of fraud



Regulatory tailwinds



Customer experience



Ongoing digitalisation

AI is making identity fraud accessible to anyone

\$23bn

Expected synthetic fraud losses by 2030²

\$40bn

Expected deepfake fraud losses by 2027²

Challenges customers need us to solve (today)



Document Spoofing



Deepfakes



Synthetic identity fraud



Account takeover

Challenges customers will need us to solve (tomorrow)



3000% increase in deepfakes



Humans are a minority online



Agentic Commerce

Notes:

1. Primary source – Liminal
2. Projected synthetic fraud impact / Deepfake fraud impact – Deloitte’s Centre for Financial Services

Expectations delivered

Successfully executed on our five key priorities

What we guided for H2

What we delivered

- Revenue growth of ~3% – implying H2 mid-single digit
- £67.5m operating profit



Deliver on FY26 guidance

- 3.2% revenue growth – H2 accelerated to 5.7% (core segments)
- £67.5m operating profit



- Americas returns to growth
- Continued focus on improving metrics



Driving the Americas turnaround

- Americas Identity returned to growth in Q4



- Execute on strong sales pipeline
- Deliver no code & AI-driven insights



Transition to GBG Go platform

- 100+ contracts secured since launch, including Uber



- Functional operating model
- Continue to reinvest efficiencies



Unlock synergies

- Global operating model supporting pace of execution & innovation



- Deploying free cash flow to drive growth & shareholder return



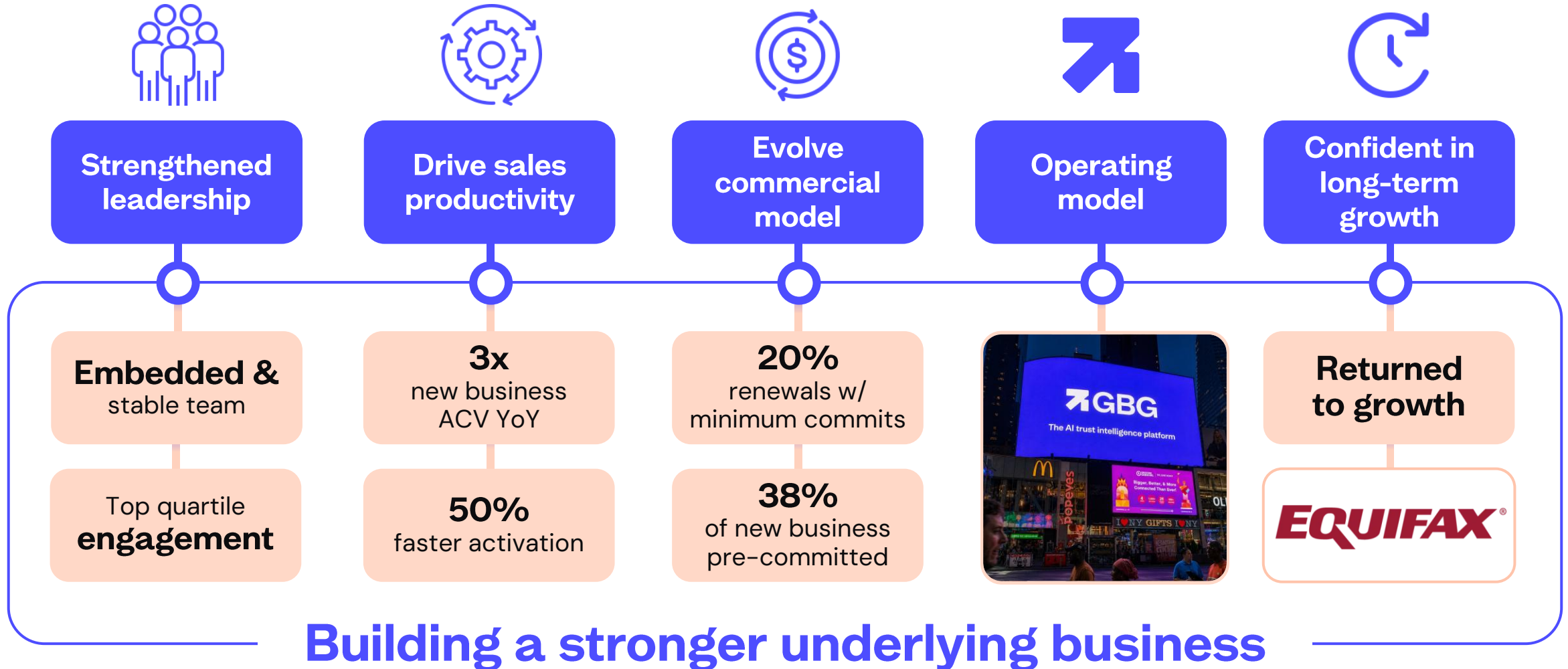
Optimise capital allocation

- £56m returned to shareholders in FY26



Momentum in the Americas

Q4 return to growth in the US market



Expanding our global partnership with Equifax

Differentiated data enhances competitive advantage in the US market

Differentiation in the US

- Multi-year agreement
- Unlocks broad access to Equifax's proprietary data
- Creates competitive advantage



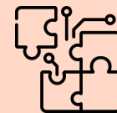
Hardened fraud defences

- Signals power defence against synthetic ID, credit ghosting, & first-party fraud



Mutual data integration

- Location verification capabilities integrated into Equifax in 2026
- Expands globally in 2027



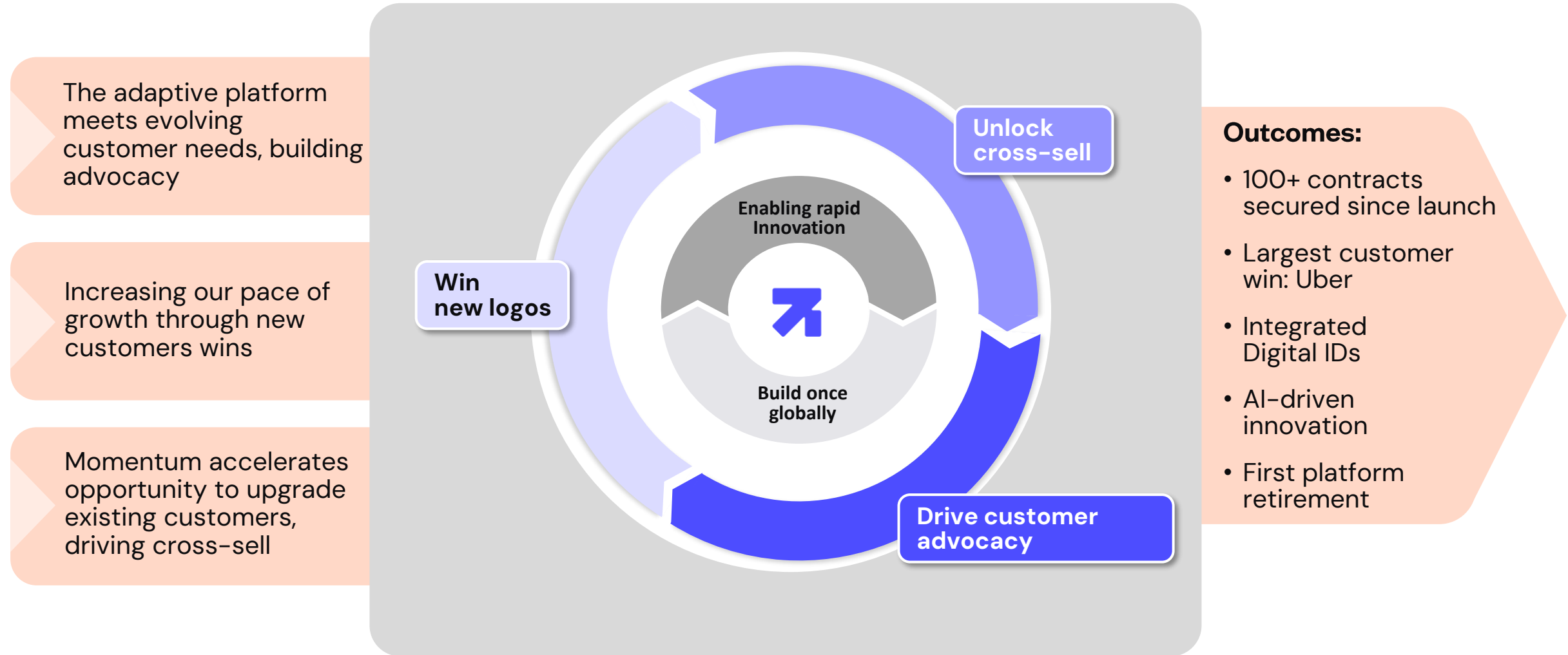
Access to new verticals

- Unlocks mutual growth in large markets, such as gaming & public sector

10+ years of collaboration, now at global scale

GBG Go - the AI-powered adaptive identity platform

Strong market demand, ahead of our expectations and embedding new innovation at pace



The adaptive platform meets evolving customer needs, building advocacy

Increasing our pace of growth through new customers wins

Momentum accelerates opportunity to upgrade existing customers, driving cross-sell

- Outcomes:**
- 100+ contracts secured since launch
 - Largest customer win: Uber
 - Integrated Digital IDs
 - AI-driven innovation
 - First platform retirement

Building from a position of strength

Now is the time to capitalise on our momentum

FY26: Delivered improved performance & significant strategic progress

What we guided for H2

- Revenue growth of ~3% – implying H2 mid-single digit
- £67.5m operating profit



Deliver on FY26 guidance

What we delivered

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Optimise capital allocation

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Capturing market opportunity

£6m

One-off investment to accelerate the GBG Go roadmap



Faster, trusted decisions for our customers

7-9%

Expect sustained revenue growth & margin improvement



Financial review

for the year ended 31 March 2026

David Ward
CFO



FY26 financial headlines

Growth accelerated in H2, as expected; strong increase in EPS and returns to shareholders

Revenue
£285.0m

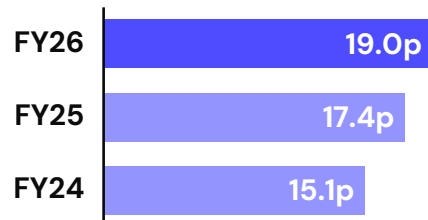
In line with expectations
Up 3.2%¹

H2 growth in core Identity and Location segments accelerated to 5.7%¹

Adjusted operating profit
£67.5m

Operating Margin² 23.7% within our target range of 23-24%

Diluted EPS² up 9.3%



Net debt / EBITDA leverage
1.15x

Net debt
£80.1m

Cash conversion
87%

DataTools bolt-on acquisition
£7.2m

Returns to shareholders in FY26
£56m

Capital returns in FY26
£45m of share buybacks completed (8% ISC)

£11m FY25 final dividend payment

Recommended FY26 final dividend
4.4p per share

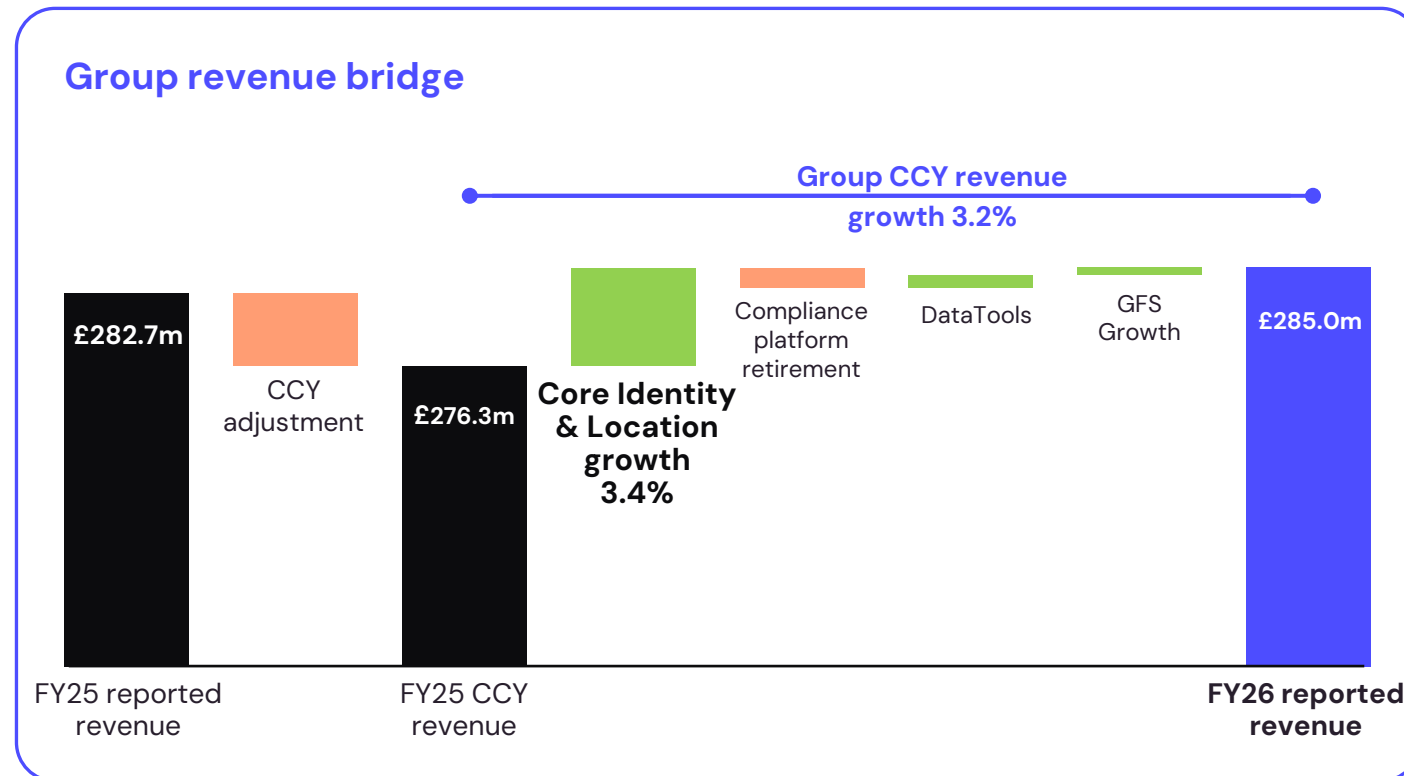
Notes:

- 1. Constant currency (CCY)
- 2. On an adjusted basis

Revenue analysis

Consistent NRR, primed for growth. Underlying revenue growth driven by strong new logo wins

- Full year revenue growth **3.2% CCY**
 - Excluding the retirement of Compliance platform & DataTools: **3.4%** in Identity and Location
- 95% repeatable revenue, of which, 56% is subscription-based
- Net Revenue Retention (NRR) ~100%
- Primed for NRR acceleration due to:
 - Reducing impact of Compliance platform retirement
 - Improved customer retention in Americas
 - Positive effects of GBG Go



Summary income statement

Delivered good operating profit margin while enabling growth-focused investment

	FY26 £m	FY25 £m	Growth	CCY growth
Revenue	285.0	282.7	0.8%	3.2%
Gross profit	198.2	197.8	0.2%	
Gross profit margin %	69.5%	70.0%		
Adjusted operating expenses	(130.7)	(130.8)	(0.1%)	2.0%
Adjusted operating profit¹	67.5	67.0	0.7%	2.5%
Adjusted operating profit margin %¹	23.7%	23.7%		
Net finance costs	(6.1)	(6.9)	(12.5%)	
Adjusted profit before tax	61.5	60.1	2.3%	
Adjusted effective tax rate %	23.5%	26.2%		
Adjusted earnings	47.0	44.3	6.0%	
Adjusted diluted earnings per share	19.0	17.4	9.3%	

- Adjusted operating expense increase of just 2.0% CCY, as disciplined cost management offset inflation and UK NI increases
- Cost efficiencies arising from simplification of the operating model were recycled into investments in innovation
- Strong adjusted diluted EPS growth of 9.3% due to profitability, lower net interest & tax costs and impact of share buyback

Note:

1. Adjusted operating profit is stated before amortisation of acquired intangibles, share-based payments and exceptional items

Identity

Accelerated growth; driven by strength in EMEA & APAC, with Americas improving

61% of Group revenue

Revenue

FY26	£175.0m	↑ up 2.2% CCY
FY25	£175.9m	

Contribution margin

28%

(FY25: 28%)

- Growth driven by EMEA & APAC
 - 3.3% excl. Compliance platform, **with H2 accelerating to >6.0%**
- Strong ramp up of ‘Know Your Business’ (KYB) growth since launch during FY25
- Americas Identity turnaround on track; returned to growth in Q4
- GBG Go adoption tracking ahead of expectations; 100+ customers signed, with some key accounts already live
- £6m one-off investment to accelerate GBG Go’s roadmap

Notable customer activity



Note:
CCY: Growth stated on a constant currency basis

Location

Good performance driven by channel partner and large enterprise activity

31% of Group revenue

Revenue

FY26 £88.5m

FY25 £85.6m

↑ up **5.0%**
CCY

Contribution margin

43%

(FY25: 42%)

- Strong partner channel activity driven by demand for master data capabilities to support AI adoption
- Delivered resilient growth despite continued softness in ecommerce
- Strong growth in our Asia business ~25%

Notable customer activity



Note:
CCY: Growth stated on a constant currency basis

Global Fraud Solutions (GFS)

Material improvement in margin

8% of Group revenue

Revenue



Contribution margin

49%

(FY25: 39%)

- Strong contribution margin of 49% (FY25: 39%) reflects strategic decision to divert investment onto Identity to drive biggest impact on shareholder value
- Growth of 3.3% on a CCY basis driven by strong license renewals, including some on a multi-year basis
- ARR declined modestly

Notable customer activity



Note:
CCY: Growth stated on a constant currency basis

Impairment and exceptional items

Investment into initiatives treated as exceptional are driving strong returns

	FY26 £m	FY25 £m
Write-down of Compliance platform	16.5	-
Impairment of goodwill – Americas	73.1	-
Non-cash items	89.6	-
Other exceptional items	8.4	4.5
Total exceptional items	98.0	4.5

Non-cash items:

- £16.5m write-off of assets associated with legacy Compliance platform as part of prioritisation of product investments
- £73.1m non-cash goodwill impairment charge against our Identity business in the Americas

Other exceptional items:

- As planned, £4.3m invested on improvements in corporate systems and data; already delivering significant business benefit
- Move to main market cost £1.9m
- Acquisition costs of £0.2m (DataTools)
- £1.9m incurred in continuing our restructure around our top priorities and new operating model

FY27 outlook

Mid-single-digit revenue growth expected
*In line with current market expectations;
 and momentum carried from second half of FY26*

Supported by:

- Continued improvement in the Americas,
- Accelerating contribution from new innovations
- Increasing market opportunities from AI-driven fraud

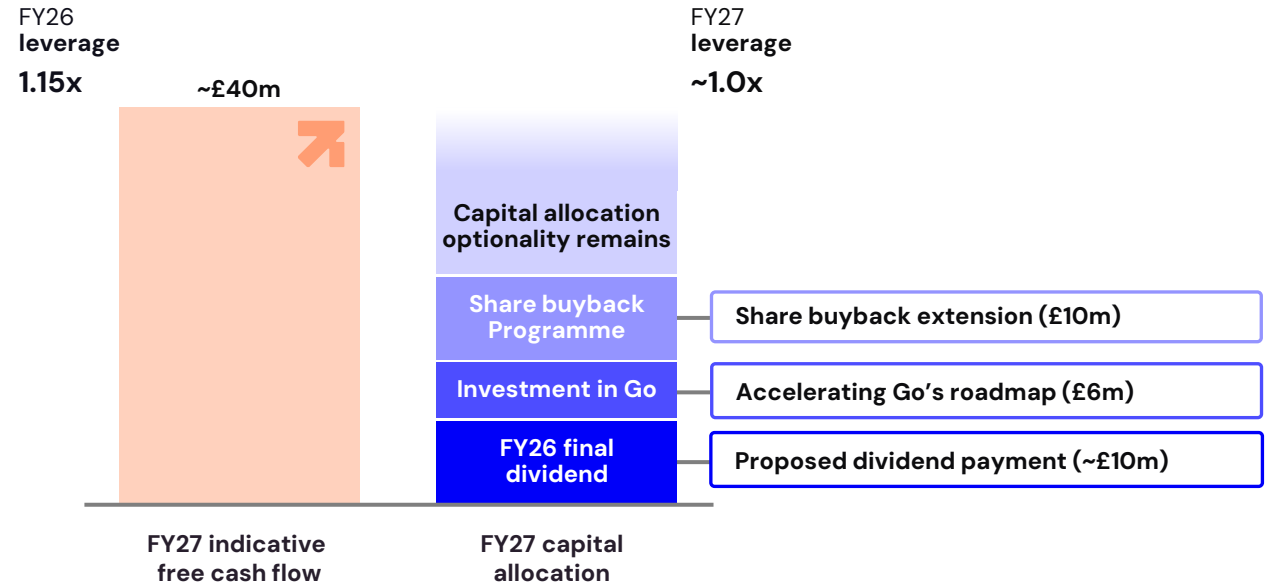
Adj. operating margin: 21-22%

Includes £6m one-off investment in GBG Go

Cash conversion: ~90%

Delivering shareholder value

Deploying our free cash flow to drive growth and shareholder returns



Note: Further technical guidance included in the Appendix



The next chapter: Go-ing faster

Dev Dhiman
CEO



Accelerating growth

A high quality, cash generative business with momentum

Where we were

2-3%

Low single digit

Where we are

4-6%

Mid single digit



Global alignment



Performance culture



Simplify



Differentiate

Where we're going

7-9%

High single digit



Accelerate Americas



Innovate through GBG Go



Operate as one GBG

Our efforts are compounding to drive momentum

Focus areas, initiatives and innovation delivered over the past two years underpin our guidance

H2 FY26:	Strategic Partnerships	Foresight	FedEx	Temu	Uber	Equifax
H1 FY26:	Data lake	AI-powered Docs & Bio	DataTools acquisition	Innovation lab	Platform retirement	Functional operating model
H2 FY25:	gbg.com	New brand & purpose	New performance framework	GBG Go	Know Your Business	Single cloud strategy
H1 FY25:	Elevator pitch	AI Hackathon	High performance culture	Secure & Trusted	Competitor battlecards	GBG Trust

Our efforts are compounding to drive momentum

Spotlight: Uber – a landmark win made possible by the unique combination of GBG Go & Trust

H2 FY26:	Strategic Partnerships	Foresight	FedEx	Temu	Uber	Equifax
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Our efforts are compounding to drive momentum

Spotlight: Foresight – our latest innovation that needed underlying data architecture

H2 FY26:	Strategic Partnerships	Foresight	FedEx	Temu	Uber	Equifax
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Our efforts are compounding to drive momentum

Spotlight: Temu – demonstrates the power of bringing our identity & location sales teams together

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Powering growth

Focus areas are driving innovation, differentiated growth rates and helping to win share



**Asia
eCommerce**



**Global
Gaming**



GBG Trust



**Americas, Australia
& NZ Loqate**



**New Zealand
Identity**



**International
Data**



**Know Your
Business**



Innovation

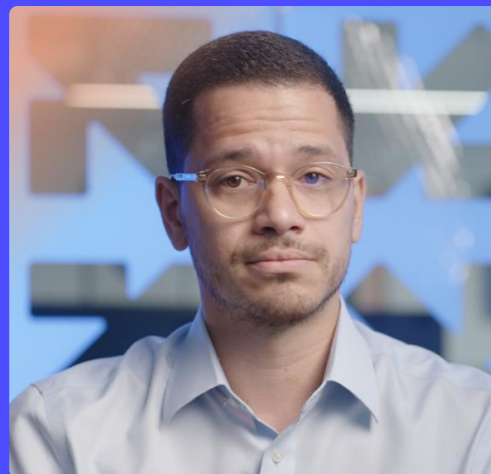
Innovation through product and technology

A snapshot from the team bringing our innovation to life for our customers



Our product & technology foundation

Gus Tomlinson
Chief Product & Technology Officer



GBG Foresight

Gonzalo Poste-Pestana
Director, GTM



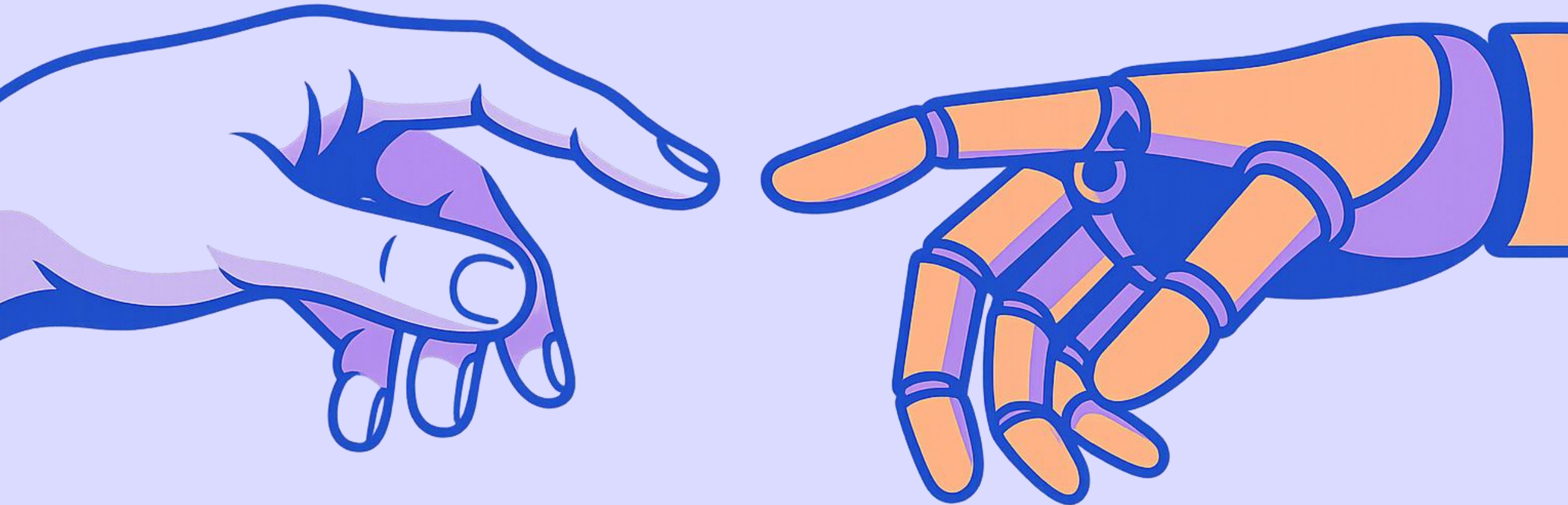
GBG for Agents

Kartik Venkatesh
Global Head of Innovation

Watch the videos: <https://www.gbtplc.com/investors/resources/reports-and-presentations/>

Go-ing faster...

A one-time £6m investment into the acceleration of the GBG Go FY27 roadmap to deliver growth, and establish a category leading position recognised to build our profile



Delivering value & solving problems for customers

Acceleration of the GBG Go FY27 roadmap to deliver growth & establish a category leading position

What it will deliver for customers



One platform, built to lead the AI-powered ID era

- Agentic-ready orchestration that adapts quickly.
- Privacy and security maintained as a foundation



Staying ahead of fraud that never stands still

- Fraud evolves continuously using AI
- GBG Go stays ahead of it, automatically



Go live faster, with less engineering effort

- From integration to live in under an hour.
- Journey changes made in real-time, with no engineering required



See what's working and optimise continuously

- The ability to turn real time insights that we can act on in the platform is a game changer



*"The ability to turn real time insights that we can act on in the platform is a **game changer**"*

Head of Onboarding Products,
Evoke plc (Gaming sector)

Delivering value & solving problems for customers

Acceleration of the GBG Go FY27 roadmap to deliver growth & establish a category leading position

What it means for shareholder value



Increasing NRR through cross-sell & pricing

- Documents, Biometrics, Fraud and embedded Foresight deepen platform stickiness
- Usage-based pricing ensures GBG grows as customers grow



Accelerating new business

- Higher win rates from stronger product-market fit
- Faster speed-to-revenue with improved DevEx and combined solutions



Sustaining efficiency and driving profitability

- Legacy platform retirement frees engineering capacity

In the mid-term

Adding
2%

to revenue growth –
meaningful contribution
to mid term guidance

Enabling
>24%
profit margin

New GBG

The business you are investing in today has strong foundations, clear strategy and disciplined capital allocation, driving profitable growth

\$50bn market opportunity

- Large global & accelerating TAM
- AI-driven fraud drives more demand

Diversified global reach

- Over 20,000 customers globally
- Winning with the world's leading brands

Competitively differentiated

- The AI trust intelligence platform
- Continuous product innovation drive category leadership

Execution focused

- Strong domain expertise
- High performance culture

Attractive financial profile

- Clear path to mid-term revenue acceleration
- Mid-term margin expansion

Underpinned by strong capital allocation to maximise shareholder returns 

Q&A

Appendix

Medium-term financial outlook

Accelerating to high-single digit in the medium term

FY26 actuals

CCY revenue growth %
3.2%

Adj. Op. Profit margin
23.7%

Cash conversion
87%

FY27 outlook

Mid-single digit aligned with current market expectations

Adj. Op. Profit margin
21-22%, reflects one-off £6m investment accelerating GBG Go's platform roadmap

Cash conversion
~90%

FY28

Adding ~1% growth
Incremental Go investment expected to generate ~1% growth per annum vs. FY27

Adj. Op. Profit margin
Expected to bounce-back to 23-24% range

Cash conversion
~90%

Medium-term

High-single digit
Expect to generate 2% of incremental growth per annum vs. FY27 from fully commercialising the incremental Go investment

Adj. Op. Profit margin
Expansion to 24%+ due to expected efficiency gains from retiring legacy technology

Cash conversion
~90%

Where we're going

FY26 modelling considerations

Foreign exchange

Currency (vs. GBP)	% of group revenue	Impact modelling
US Dollar	~35%	1 cent move in the average exchange rate impact: <ul style="list-style-type: none"> • Revenue by c.0.3% • Adjusted operating profit of c.0.3%
Australian Dollar	~14%	1 cent move in the average exchange rate impact: <ul style="list-style-type: none"> • Revenue by c.0.1% • Adjusted operating profit of c.0.2%

Finance costs

Based on our current repayment profile; the completed £10m buyback and prevailing rate, our forecast charge is expected to be approximately £6.5m

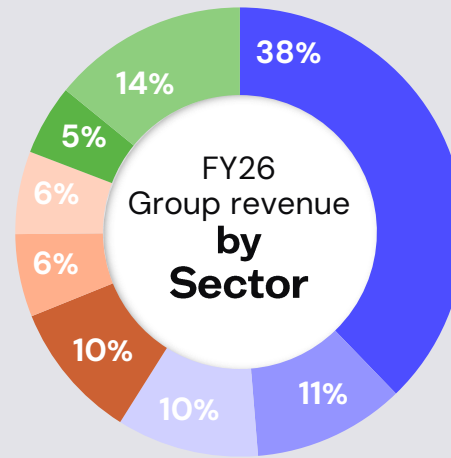
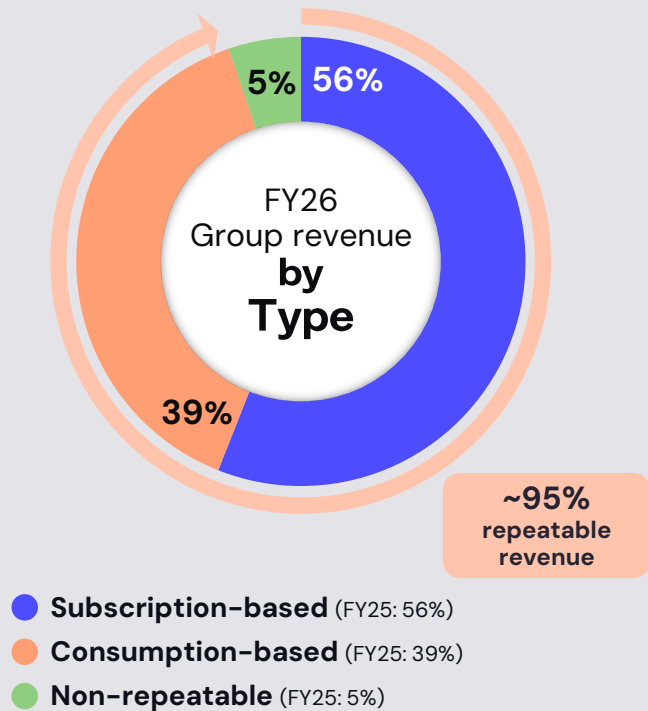
Tax rate

The Group expects its future adjusted effective tax rate to be approximately 24%

Revenue diversification

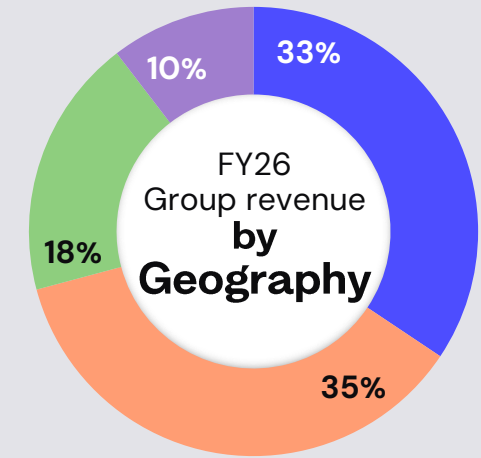
Solutions delivered through a mix of commercial models, with diversity on a sector & geographic basis

High repeatable revenue



- Financial Services (FY25: 39%)
- Enterprise partners (FY25: 11%)
- Gaming (FY25: 10%)
- Retail (FY25: 10%)
- Tech (FY25: 6%)
- Public Sector (FY25: 5%)
- Prof Services (FY25: 6%)
- Other¹ (FY25: 13%)

1. Other incl. Travel & leisure, Utilities & telcos, Autos and Manufacturing



- USA (FY25: 35%)
- UK (FY25: 33%)
- APAC (FY25: 18%)
- Europe (FY25: 11%)

Rest of World revenue is 4% (FY25: 3%)

12-month rolling revenue metrics

Underlying NRR trend stable; primed for growth

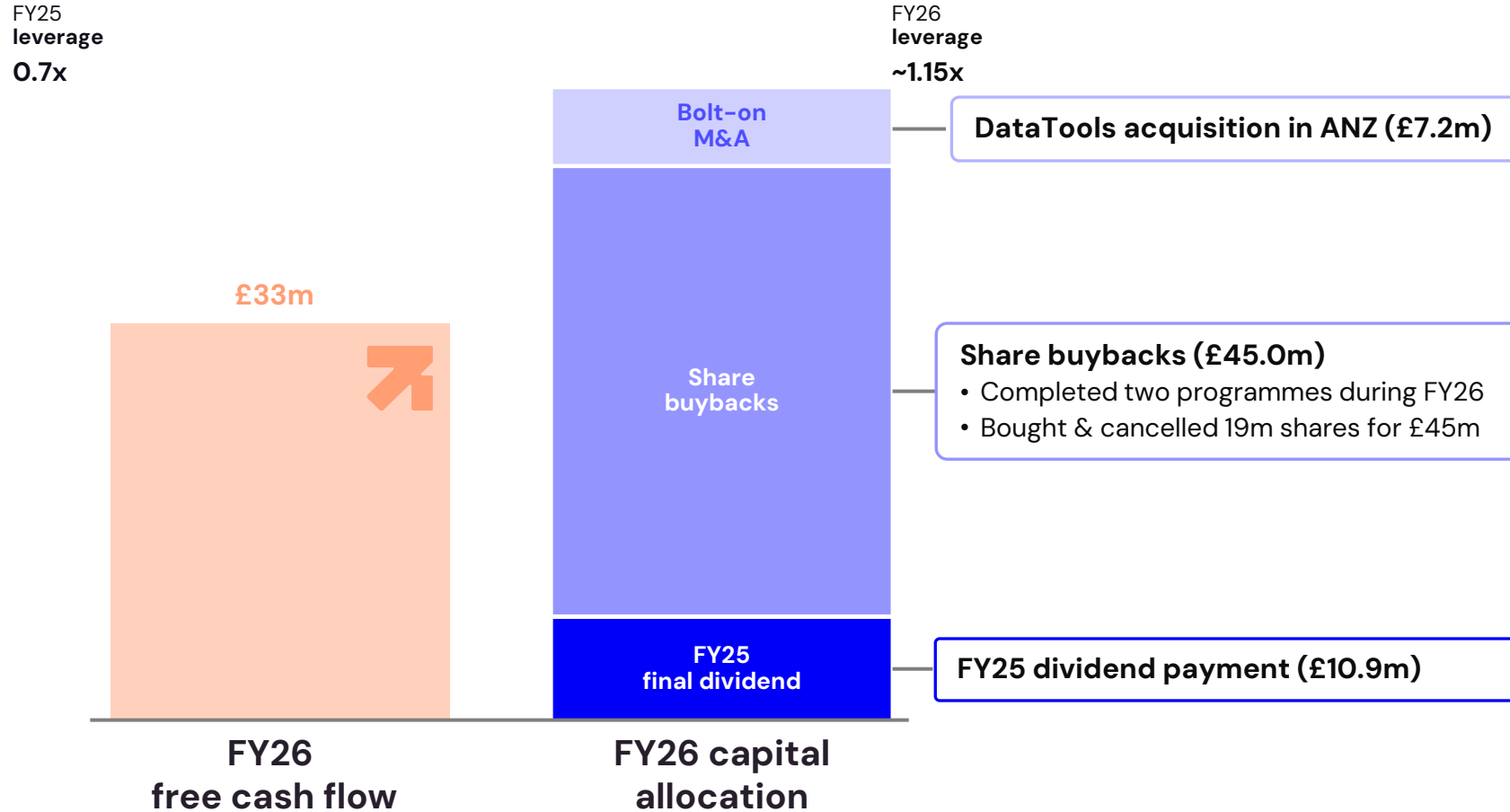
Underlying trend stable
~ 100%

	FY22	FY23	FY24	FY25	FY26
NRR	106.6%	91.3%	99.1%	101.4%	100.0%
New logo	2.9%	3.2%	2.8%	2.9%	2.7%

NRR or Net revenue retention is a 12-month rolling year on year comparison of our Identity and Location revenue from existing customers
Prior years reflect the movement of Identity Investigation revenue into Identity, having previously been reported within the Fraud segment

Capital allocation delivering shareholder value

Deploying our free cash flow and balance sheet strength to drive shareholder returns



Income statement

	FY26 £m	FY25 £m	Growth
Revenue	285.0	282.7	0.8%
Cost of sales	(86.9)	(84.9)	
Gross profit	198.2	197.8	0.2%
Gross profit margin %	69.5%	70.0%	-44bps
Adjusted operating expenses	(130.7)	(130.8)	(0.1%)
Adjusted operating profit	67.5	67.0	0.7%
Adjusted operating profit margin %	23.7%	23.7%	
Share-based payments	(4.4)	(5.1)	
Amortisation of acquired intangibles	(33.2)	(34.8)	
Impairment of goodwill	(73.1)	-	
Compliance platform write-off	(16.5)	-	
Other exceptional items	(8.4)	(4.5)	
Operating (loss)/profit	(68.1)	22.7	
Net finance costs	(6.5)	(6.9)	
(Loss)/profit before tax	(74.5)	15.7	
Tax charge	(0.6)	(7.1)	
(Loss)/profit after tax	(75.1)	8.6	

Cash flow statement

	FY26 £m	FY25 £m	Change
Opening net debt balance	(48.5)	(80.9)	32.4
Adjusted EBITDA	69.6	69.0	0.6
Working capital	(8.1)	(5.2)	(2.9)
Adjusted operating cash flow	61.5	63.8	(2.3)
Exceptional costs paid	(9.6)	(3.7)	(5.9)
Operating cash flow	51.9	60.1	(8.2)
Tax paid	(10.9)	(7.3)	(3.6)
Interest and borrowing costs	(5.5)	(6.9)	1.4
Dividend paid	(10.9)	(10.6)	(0.3)
Lease liability payments	(1.3)	(1.1)	(0.2)
Capex/development	(1.3)	(0.8)	(0.5)
Acquisitions	(7.1)	-	(7.1)
Purchase of shares by Employee Benefit Trust	(0.9)	(2.3)	1.4
Share Buyback	(45.2)	-	(45.2)
Total net debt movement	(31.2)	31.1	(62.3)
Effect of exchange rates	(0.4)	1.3	(1.7)
Closing net debt balance	(80.1)	(48.5)	31.6
Net debt / EBITDA leverage	1.15x	0.70x	

Balance sheet

	Mar 26 £m	Mar 25 £m	Change
Tangible assets	5.4	2.5	2.9
Goodwill, intangible assets and investments	572.4	695.0	(122.6)
Deferred tax assets	1.7	0.6	1.1
Non-current receivables	8.7	6.2	2.5
Non-current assets	588.1	704.3	(116.2)
Inventory	2.5	1.6	1.0
Current receivables	83.5	73.3	10.2
Net debt	(78.4)	(47.8)	(30.6)
Current liabilities	(49.5)	(44.5)	(4.9)
Tax payable	(1.8)	(3.0)	1.1
Deferred revenue	(55.2)	(53.1)	(2.1)
Lease liability	(3.8)	(1.3)	(2.4)
Non-current liabilities	(9.9)	(18.1)	8.2
Net assets	475.5	611.4	(135.9)
Capital and reserves	475.5	611.4	(135.9)

Historic performance by segment

Reported revenue £m	FY23	FY24	FY25	FY26
Location	76.9	81.1	85.6	88.5
Identity	178.1	171.8	175.9	175.0
GFS	23.8	24.4	21.2	21.6
Other	-	-	-	-
Group revenue	278.8	277.3	282.7	285.0

Adjusted operating profit £m	FY23	FY24	FY25	FY26
Location	29.9	32.4	36.1	37.7
Identity	54.6	51.7	49.3	48.2
GFS	3.3	5.8	8.2	10.6
Other	(28.0) ¹	(28.7)	(26.5)	(28.9)
Group operating profit	59.8	61.2	67.0	67.5

Adjusted operating margin %	FY23	FY24	FY25	FY26
Location	39%	40%	42%	43%
Identity	31%	30%	28%	28%
GFS	14%	24%	39%	49%
Other	(10%)	(10%)	(9%)	(10%)
Group operating margin	21.5%	22.1%	23.7%	23.7%

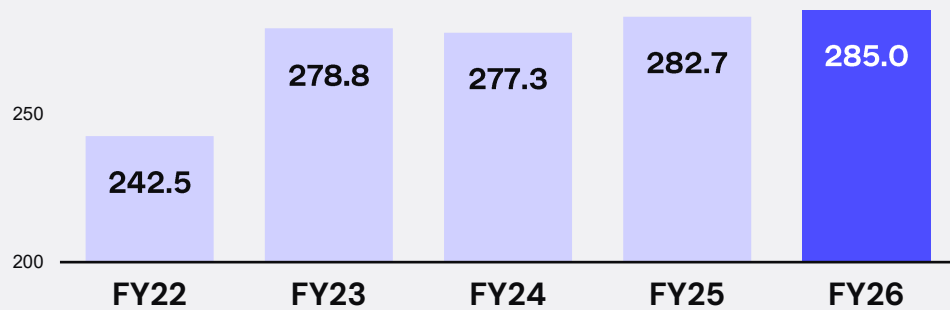
Note:

1. Reflects the benefit from an FX gain of £3 million on the retranslation of intercompany loans

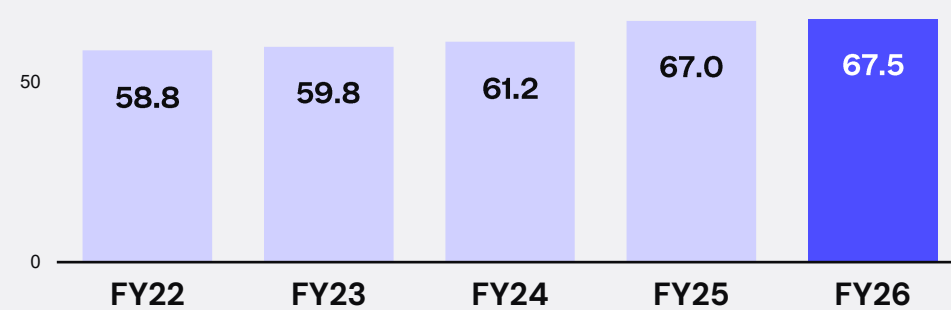
FY22 comparatives not shown as the results have not been restated for the revised segment split between Identity and GFS

Historic Group performance

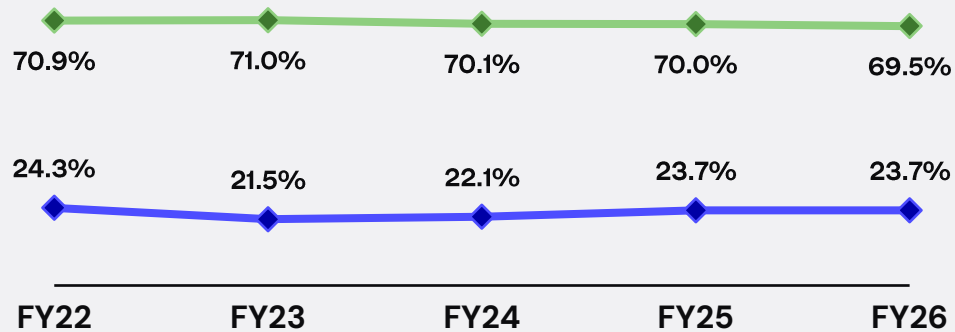
Reported revenue (£m)



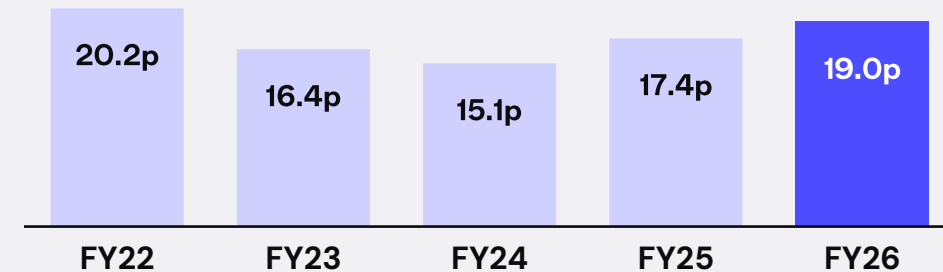
Adjusted operating profit¹ (£m)



Gross margin (%) & Adjusted operating margin (%)¹



Diluted adjusted EPS²



Notes:

1. Profits before interest, tax, share-based payment charges, amortisation of acquired intangibles and exceptional items
2. Diluted adjusted EPS is adjusted operating profit less net finance costs and adjusted tax divided by the weighted average number of shares in issue and could be issued through share options.

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