

# **Capital Markets Day**

## **Jan 2026**

Jo Halliday, CEO



# Talking Medicines Targets Pharma's \$24Bn Messaging Blind Spot

# Measuring Message Impact to Physicians

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US Pharmaceutical Companies spend \$24Bn/year with Global Healthcare Agencies to influence and educate Physicians prescribing behavior through Medical Communications

## **Much of it is wasted**

Without timely metrics available to know if Physician behavior is **changing**, marketers are flying blind

## **A solution is needed...**

## **...and Talking Medicines has it**

Talking Medicines delivers near real-time **metrics on the impact of Pharma messaging** from the “voice of the doctor” to help Global Healthcare Agencies understand how **to win & retain Pharma business – with Billions of Dollars at stake**

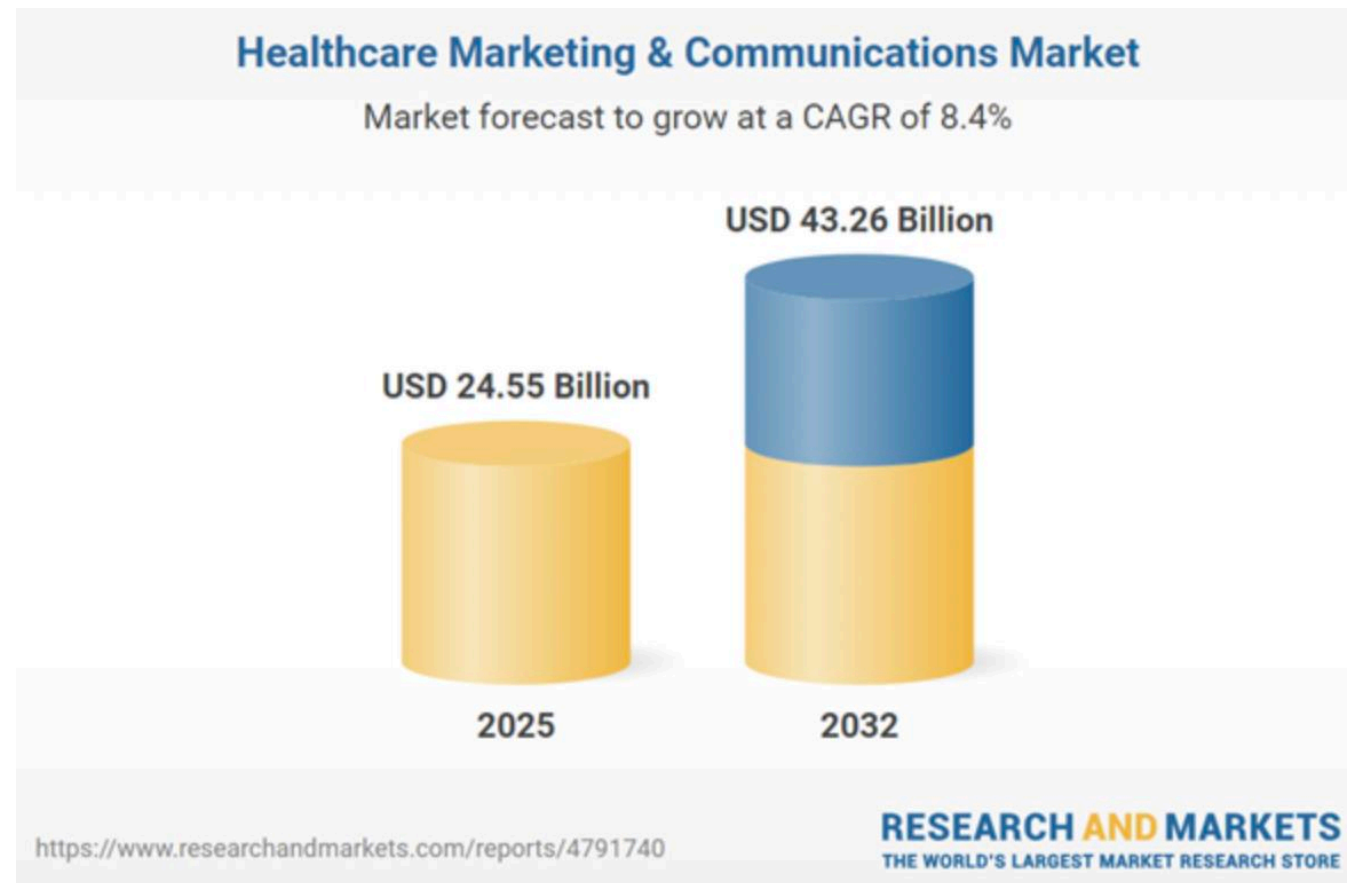
# Data backs CAGR of 8.4% on spend



2025 Pharma spend will reach \$24Bn,  
forecast to grow to \$43Bn

Social and political influences will drive  
further growth in marketing to Physicians  
with an impending ban on Direct-To-  
Consumer advertising

With Precision Medicine comes targeted  
marketing and a new breed of data/AI  
first independent marketing agencies  
driving growth



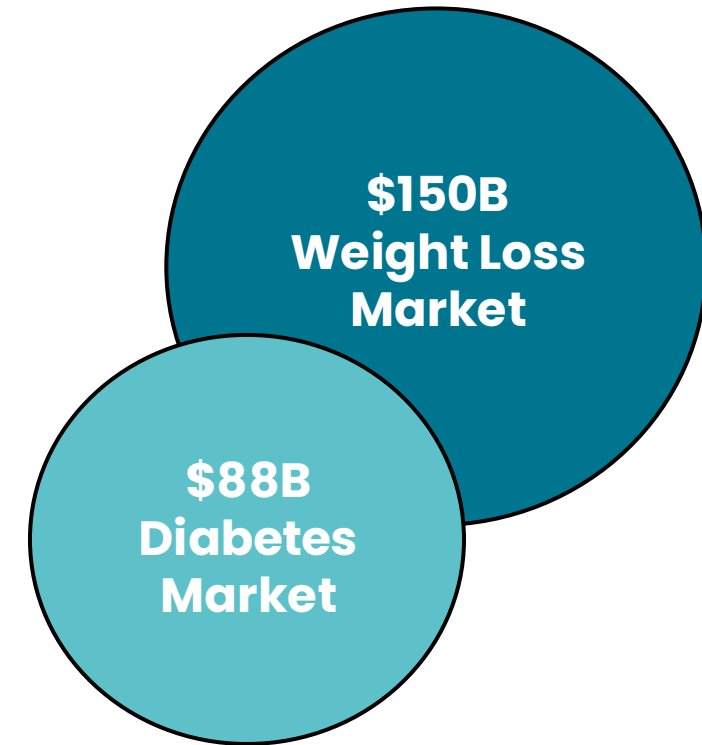
# Ozempic Case: Ignoring Real-Life conversations Cost Novo Nordisk Billions



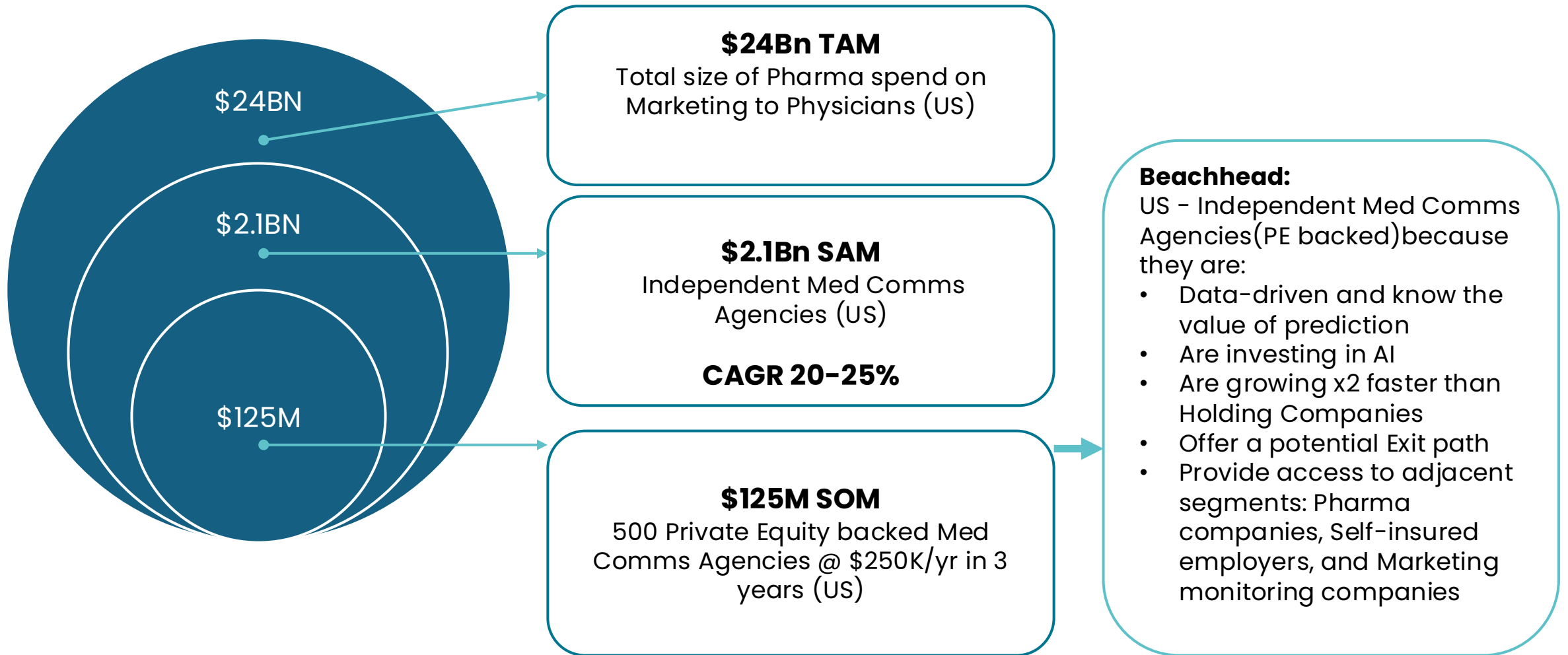
Novo Nordisk messaged Ozempic as a Type II Diabetes drug in a **\$88Bn** market. Yet, demand exploded for the drug for Weight Loss – an adjacent market at **\$150Bn (est)**

If Novo Nordisk had acted on the intelligence in real-life conversations they could have avoided missing **(est) \$48Bn in cumulative unrealized revenue** from messaging and market shortages that allowed competitors to capitalize

Their market cap finally surged to **\$420Bn** in late 2023 – triple its previous value–driven by excitement around the obesity-drug opportunity, six years after Ozempic’s launch



# Our Sweet Spot: Independent Global Medical Communication Agencies



# Our Defensible IP is Our Domain-Trained Models – Specialized, Focused on Life Science Data

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## Two pending patents protecting our proprietary data technology

**Patent 1:** A revolutionary methodology for evaluating drug safety and efficacy using non-clinical Real-World Health data and Advanced Data Science

- UK Application – GB2101783.5 – Feb 2021
- PCT Application – PCT/GB2022/050333 – Feb 2022
- US National Phase Application – 18/264678 – Aug 2023

**Patent 2:** A novel methodology for identifying patterns and interactions between individuals and medicines using Advanced Data Science

- UK Application – GB2316695.2 – Oct 2023
- PCT Application – PCT/GB2024/052769 – Oct 2024



# LLMs Fail Healthcare Without Accurate Nuanced Data

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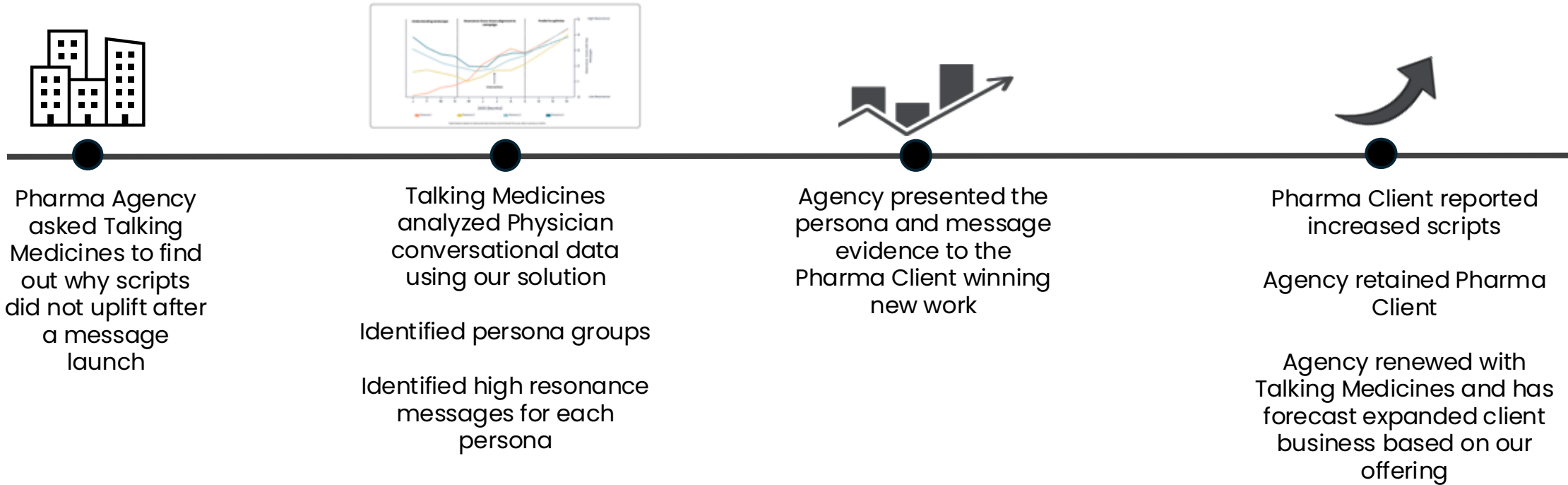
Generalized LLMs and Artificial Intelligence (“AI”) models are not optimized for the complex Pharma market

Talking Medicines curates **real-life data** through proprietary, health-trained models to feed a Natural Language Interface platform to calculate what we call the “**Message Resonance Score™**”

The score quantifies a message’s ability to influence the behaviors of Physicians

The Message Resonance Score™ provides evidence to optimize scientific messages by Therapeutic areas (Cardiovascular, Oncology, Immunology, Neurology + Rare), by specific Drugs, and by the Communicator involved (e.g. Physician, Patient)

# Real Use Case: Identifying Message Resonance Led to Uplift

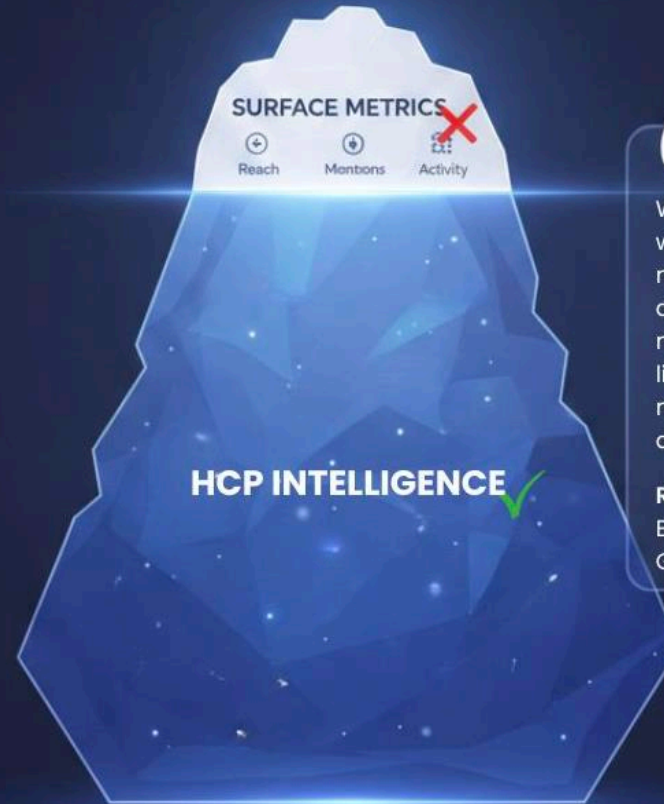


“**Talking Medicines is a Game changer. They overcame a challenge that has stumped us for some time – changing HCP behavior. We give Talking Medicines 10/10 NPS. – Agency Executive**”

**What our  
Customers are  
saying about us  
Golin Health,  
Dec2025**



## Talking Medicines + Golin Health = Beyond Surface Metrics



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What's been powerful about working with Talking Medicines is the ability to move beyond surface-level metrics and really understand how scientific messaging is landing with HCPs in real life. That level of intelligence helps us make more confident, evidence-led decisions for our clients.

**Rowena Bergman**  
Executive VP, Data & Analytics  
Golin Health

# Talking Medicines are The Category Creator for “Predictive Intelligence” for Pharma Marketing



Uses private, first-party Physician data to identify words that resonate through “Message Resonance Score™”

Persona	Message	Location	Resonance May					Resonance September				
Pioneer Doctors	New data for Drug X means it is first choice for Y	USA	1					3				
Low Resonance		1	2	3	4	5	High Resonance					

*Messages as provided by Agencies*

- **Predict** message **resonance** pre-campaign to personas
- **Measure** how the message has **changed behavior** throughout the campaign
- **Compare** impact to baseline behavior
- **Discover** “why” through natural language questions

# Current Alternatives Cannot Measure Resonance in Messaging to Physicians

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## Prescribing Analytics

- x Reports Drug Shipments data months after the messages are launched
- x Requires speciality consulting services to understand “why”



## Traditional Social Listening

- x No domain trained models to unlock the nuance to messaging by disease, drugs, HCPs, Patients
- x No predictive modelling on resonance



## Conversational Intelligence

- x No domain trained models to unlock the nuance to messaging by disease, drugs, Physicians, Patients
- x Limited to chatbot Q&A within clinical framework

# Right Team, Right Time



Jo Halliday, MBE  
CEO, Founder



**Expert in Marketing Strategy**

Former roles in Coca-Cola, Grand Met, Jim Beam Brands, Digital Health



Dr Elizabeth Fairley  
COO & CDO, Founder



**Expert in NLP, Data Science**

Former roles in Drug Discovery, Ph.D. Biology, University of Cambridge



Dr. Scott Crae MRCVS  
Partnerships, Founder



**Expert in scaling Digital Health**

Former roles in BVM&S, Veterinary Medicine



Al Sisto, Chairman



**Foundational Investor in Talking Medicines**

Based in Silicon Valley and London

## TMLabs

In-house R&D hub that puts our Annotation Team at the core driving Natural Language Processing, Machine Learning, and predictive intelligence. Working with established Academic Institutes.



# Evangelism: Category leadership in Predictive Intelligence



- A Leader in the category with the Message Resonance Score™
- Taking our Messaging to Thought Leaders in Pharma Marketing and AI with primary focus to US
- Springboard from key events and actions taken in 2025



# Fuelling Growth in 2026

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- Q4 2025 we achieved our highest ARR
- Positioned for expansion



## Immediately

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- Land and expand Med Comms Agencies
- Increase the self-service capabilities and data partnerships
- Expanding IP portfolio

## Next

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- Hiring US leadership and sales team
- Building inbound marketing to generate demand

**Thank you**